**TD Graham** + **Associates** MARKETING COMMUNICATIONS

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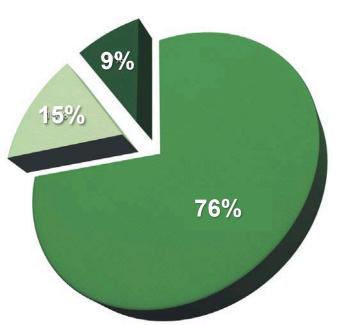
AFTER

Final Recommendations: August 23, 2018

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### Where do new jobs come from?

Investment AttractionNew EntrepreneursExisting Business Expansion

"Recent work in aggregating the results of US and Canadian BR+E surveys and studies of local employment growth suggests that – on average – external investment leads to only about 15% of local job creation activity in North America."

Source: Blane, Canada 2009



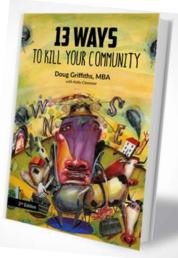
### "Economic Developers don't create jobs... they create an environment where jobs can be created by others."

– Lauren Millier, MDB Insight



### "Economic development efforts don't make a community great... A great community makes economic development efforts succeed."

Doug Griffiths, 13 Ways to Kill Your Community





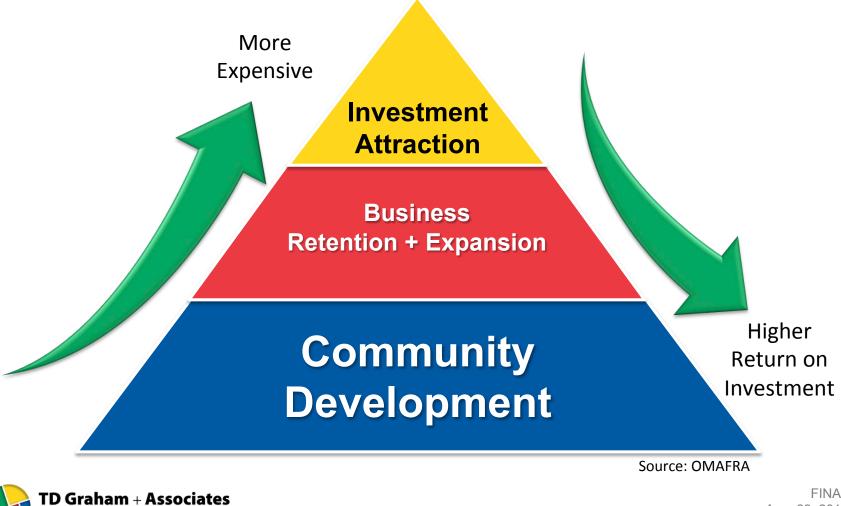
What attracts entrepreneurs to a new town?

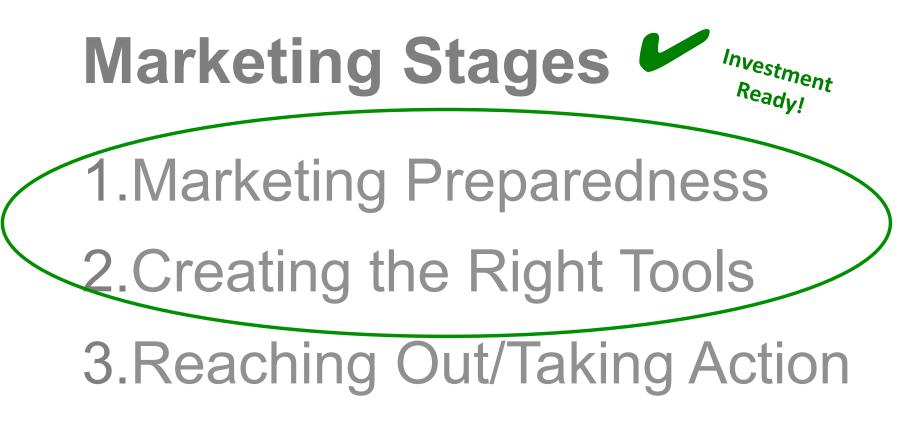
"Quality of life is the largest determinant of attracting new entrepreneurs to an area because if a person cannot imagine him or herself living in a given place, an idea may never be given a second thought."

Paul Blais, MDB insight



MARKETING COMMUNICATIONS







# Marketing Preparedness



### Marketing Preparedness

### 1) Continue to Enhance Downtown Prescott

- Foster ongoing positive relationship between BIA & Town
- Actively work on Community Development, including Downtown physical improvements underway
- Ensure all businesses are aware of attraction efforts
- 2) Enhance Downtown Prescott brand
  - Align the Downtown Brand with the Town Brand
  - Reinforce key messages/script/description
  - Consistently apply brand elements
- 3) Ensure ability to respond to inquiries
  - Assign personnel to answer the phone/make the calls
  - Have resources available for follow up



Embrace new name & brand for Downtown Area: *Downtown Prescott RiverWalk District* 

- Incorporate a river /nautical theme/colours (less 'Fort', more 'River')
- Create a consistent look/brand for the area compatible with Town brand
- Consistently describe what we mean by 'Downtown Prescott'
- **Have** distinct and compelling wording to describe the downtown
- Ensure phrases jibe with overall Town messaging (or Town to adjust if necessary)

Adopted new brand for Downtown

Note: This is for promotional purposes and does not change the legal name of the BIA.



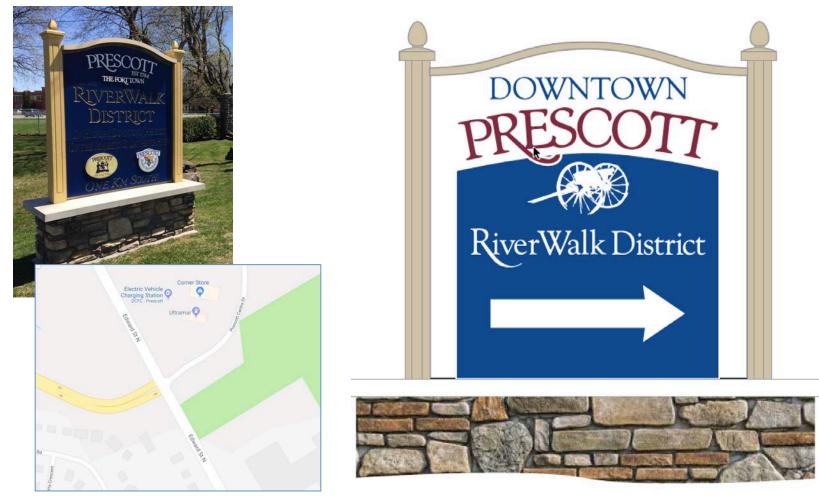


Create better signage Downtown (and leading to Downtown)

- **Develop** a signage strategy for Downtown (What signs should go in which locations? What size? What message?)
- Ensure signage looks like it's part of a program, rather than a 'one of' approach.
- Include brand elements (common look and feel to all)
- **Ensure** any new signs align with the new name and look
- **Update** directional/wayfinding (arrows, pointing direction, just ahead, etc.)
- Add place identifier signs (you are here, this is the place)



Approved: #1 Sign Design and installation





DOWNTOWN

**RiverWalk** District

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Approved: #2 Sign Design and installation





### **Update Street Banners**

- Ensure any new banners align with the new name and look
- **Maximize** brand recognition and reduce confusion for visitors





# Marketing Tools



### **Marketing Tools**

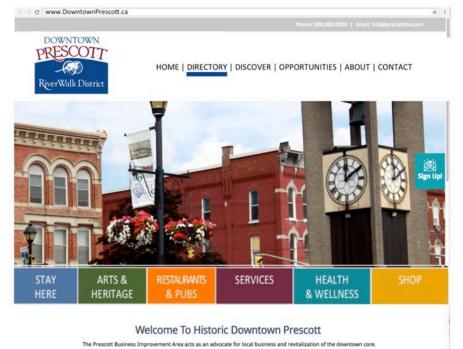
The following is a list of recommended tools that should be considered part of Downtown Prescott's marketing toolkit:

- New Website focused, relevant content, business listings, properties
- Improved site & location context Maps
- General brochure for Downtown
- Investment Attraction Brochure (4-pager)
- Editable Property sheet (for available properties)
- Attraction sales package
- Professional photography
- Compelling advertising
- Videos/Case Studies
- E-Newsletter
- Social media
- Face-to-face, personal contact



### Downtown Prescott Website

- Ensure Opportunities section includes listings of properties and businesses for sale
- Include downloadable PDFs of property sheets
- Add contact info for Town to answer inquiries immediately
- Add testimonial stories with photos of business owners
- Add section for videos of Downtown activities





### **Available Property Sheet**

- Update current Excel list; add info such as taxes, square footage, proposed uses or zoning, enticing photo, aerial plan showing location, utilities, gas/hydro, plus description and contact info, etc.
- Create an updatable template so staff can create initial set, plus add/update for the future.
- Save as PDFs, downloadable from website; printable to include in investment kit
- Include contact info





#### 175 King Street West, Prescott

#### 1,500 sq ft

Three-story brick building beside park. Retail or professional space downstairs, with two apartments above. Prime downtown location. Ample parking. Close to waterfront.

Contact: Valmiki Shiwprasad 503 Kennedy Rd, Toronto ON, M1K 2B1 (416) 261-6270

Area of Site (ha): 0.28

Square Footage: 1,500 SF

Official Plan: Prescott Downtown

Roll number: 020-020-03200

Zoning: Downtown Commercial Zone C1-6

Level of Servicing: Full services

Parking: 1.5 spots per unit



Ideal For: Doctor or health practitioner office, personal service shop, professional office, studio or clinic, retail establishment, restaurant...and more.

Former use: Tatoo parlour

Why invest in Downtown Prescott? An abundance of heritage buildings, walkable waterfront with parks and trails. Seasonal cultural assets such as the ST Lawrence Shakespeare Festival and the Sandra Lawn Harbour. Come and discover historic Downtown Prescott.





### Identify and Promote Downtown success stories

- Highlight business owners who've chosen Prescott and thrived
- Get testimonials/photos/video
- **Prepare** case studies to include in investment package
- **Engage** business owners (must understand that they are ambassadors for Downtown Prescott)





We drove through Prescott and fell in love with this 200-yearold building. You can own a piece of history right here!

I moved my business from Manotick – and brought most of my customers with me.

LeMar Luxe has become a destination experience."

Leslie Bottigoni LeMar Luxe Spa Studio





I grew up in a small town. After 28 years in Toronto I sold my home and bought this building and my new home five minutes away. Prescott is a great community to raise my children. It's good. I like Prescott. I am happy."

> Hasan Duman Prescott Turkish Restaurant

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Affordability and Prescott's growth potential were what attracted us.

Plus our new storefront has given us great exposure.

The move to Downtown Prescott has allowed us to take our business to the next level."

Ben Quenneville Franchise Owner PropertyGuys.com. Prescott I appreciate Prescott's small-town atmosphere. The quality of life is high, while the cost of living is a lot less than the big city. Our location downtown means we have patients from throughout eastern Ontario and even the US."

> Dr. Gauri Shankar Chiropractor Prescott Family Chiropractic



The Town of Prescott is a gem in itself and the Sandra S. Lawn Harbour is most certainly one of its crown jewels.

It is the prettiest Marina I have had the pleasure to experience either as a boater or a scuba diver.

I am hoping to re-locate to Prescott when I am able to sell my current residence."

> Robert W. Cross Arnprior, Ontario



### Create Downtown Investment Package

- Outline available incentives (such as CIP)
- List compelling reasons to establish business in Prescott
- Include success stories, current businesses
- **Describe** business outcomes, data, demographics and consumer habits
- Offer advertising and other promotional opportunities
- **Send** letter of introduction with package
- Invite prospects to Prescott and introduce them to Prescott's advantages
- Ensure package is distributed to realtors and developers including some key local businesses





# Reaching Out / Taking Action



Action Step	Priority	Resp.	Outcomes
<ul> <li>1. Confirm Target Audiences</li> <li>a. Prospective Entrepreneurs/Small Businesses: A diverse mix of retail, professional, health services, food, accommodation/hotel and more.</li> <li>b. Existing Building Owners</li> <li>c. Regional &amp; National businesses</li> <li>d. Community at large (public)</li> </ul>	High	BIA/Town	<ul> <li>Clearer focus for communications and outreach</li> <li>Be able to differentiate audiences in communications</li> <li>An informed public means a more positive community</li> </ul>
<ul> <li>2. Support Local Businesses</li> <li>a. Actively work on making Prescott a great place to live, work and visit</li> <li>b. Work with Town to complete BR+E Action List</li> <li>c. Consider establishing an Ambassador Program and implement</li> <li>d. Keep Business Directory up to date , especially on website.</li> </ul>	High	BIA/Town	<ul> <li>Clearer focus for communications and outreach</li> <li>Better understanding of business' needs</li> <li>More effective use of volunteer efforts</li> <li>Increase usefulness of directory</li> <li>Remember: up to 80% of new jobs come from existing businesses.</li> </ul>



Action Step	Priority	Resp.	Outcomes
<ul> <li>3. Develop Marketing Procedures</li> <li>a. Establish lead-handling and lead- tracking protocols</li> <li>b. Ensure leads are followed up with and shared with appropriate partners</li> </ul>	High	BIA/Town	<ul> <li>Greater ease of tracking leads and outcomes. Smoother handling of prospects.</li> </ul>
<ul> <li>4. Enhance Partnerships <ul> <li>a. Clarify roles and activities for members of Council and Economic Development Officer</li> <li>b. Consider forming an Economic Development Committee made up of community members.</li> </ul> </li> <li>c. Continue to build relationships with regional players (eg. Leeds Grenville, OMAFRA, Corridor Commission, etc.)</li> <li>d. Participate and/or attend strategic events (trade shows, summits, etc.) to show the face of Downtown Prescott</li> </ul>	High	BIA/Town	<ul> <li>Clearer focus for communications and outreach</li> <li>Better, stronger partnerships</li> <li>Better recognition among key players</li> </ul>



Action Step	Priority	Resp.	Outcomes
<ul> <li>5. Consider Other Collateral Material <ul> <li>a. Community Profile for the Town – for inclusion in Sales Package (not 'history of the Town' rather facts and figures, stats, population, labour data, tax rates.) May include links to other business resources.</li> <li>b. Trade Show Banner Display. For use in kit and at trade shows</li> </ul> </li> <li>c. Keep an inventory of all marketing materials ready to hand out as required.</li> </ul>	Medium	BIA/Town	- Prescott information more effectively presented.
<ul> <li>6. Get Everyone 'On Message'</li> <li>a. Everyone plays a role in telling the Downtown Prescott story.</li> <li>b. Develop a script with key talking points – to keep 'on message'.</li> </ul>	High	Staff/ Council	<ul> <li>Greater awareness of Downtown Prescott plans by local businesses.</li> </ul>



Action Step	Priority	Resp.	Outcomes
<ul> <li>7. Connect with key Influencers/Partners</li> <li>a. Ensure that regional partners know the efforts that Downtown Prescott is making to attract investment.</li> <li>b. Agents &amp; Brokers, Site selectors/ location consultants</li> <li>c. Gov't agencies &amp; partners (Provincial, Federal, Non-profit industry/ economic development-based agencies (MEDEI, CFDCs, EOTB, etc.)</li> <li>d. St. Lawrence Corridor Economic Development Commission, Ontario East Economic Development Comm.</li> <li>e. Communicate regularly with: Leeds Grenville Counties staff, Community Committees &amp; Organizations (Business groups, Chambers, etc.), Existing Businesses &amp; Entrepreneurs &amp; Key industry leaders</li> </ul>	High	BIA/Town	<ul> <li>Better, stronger relationships</li> <li>Better results. Greater investment.</li> </ul>



Act	ion Step	Priority	Resp.	Outcomes
a. b. c.	romote Incentive Programs Prepare compelling package for newly updated Community Improvement Program Deliver this package by mail and face- to-face; promote through newsletter Consider 'Launch' (Pop Up) Program for start up businesses Host wine and cheese to continue to build community of ambassadors	High	BIA/Town	<ul> <li>Better, stronger relationships</li> <li>Better results. Greater investment.</li> </ul>
a. b.	ffer follow-up business support Recognize new businesses through promotional efforts and press releases Celebrate and promote grand openings Generate a welcome package and periodically connect with new businesses	Medium	BIA executive/ Coordinator	<ul> <li>Stronger economic outcomes and a more engaged business community.</li> </ul>



Action Step	Priority	Resp.	Outcomes
<ul> <li>10. Connect with Community/Public</li> <li>a. Keep the public informed of plans and developments, by means of, articles in papers, website updates, E-news, Local events</li> <li>b. Social Media: Dedicate a few hours a week to updating social media.</li> </ul>	High	BIA executive/ Coordinator	<ul> <li>Stronger economic outcomes and a more engaged public.</li> </ul>



### **Build Relationships with Key Business People**

These individuals may act as a funnel for market intelligence, plus bring qualified leads.

Economic Development Partners (aka 'Ambassadors')



DOW/NTOW/N

RiverWalk District

Prospective Investors

### **Reaching the Target Audiences**







### Start pulling together in the same direction!

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AFTER

# Thank you!

## Questions?

